

Policy Workshop: Reconstruction Partnership
Managing Mineral Resources in Fragile States
WWS591C_F2005

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Syllabus

Preparatory Readings: The Many Curses of Natural Resource Wealth in the Developing World

Note: I expect workshop members to arrive at the first session having completed at least some of these preparatory readings, as well as those assigned for the first session. I can hear the moans of despair even now. I do understand the additional burdens that these readings impose upon the group, and I have done my best to give you selections that you can access from your laptops. However, given that we have only until the end of October to put together the policy project and operationalize its field-research components, it is necessary to front-load the readings. Besides, the real policy world does not tidily observe the niceties of summer vacation. So think of it not as a drag but as training. Remember, we are not engaged in a mere academic exercise; the point is to produce a policy product that can make a real impact, and in the process, I hope, to give you some skills that will carry you on in your professional careers.

So read early, read often, and think always. And I urge you all to review the accompanying "Master Resource List" that I prepared to save you precious time to find useful articles, books, and policy links.

Ascher, William. *Why Governments Waste Natural Resources: Policy Failures in Developing Countries*. Baltimore: Johns Hopkins University Press, 1999. Ch. 1, 2, 3 and 7
(Available at PU: Call number: HC85 .A83 1999)

Auty, Richard, "Natural Resources and Civil Strife: A Two-Stage Process", *Geopolitics* 9 (1), 29-49 (Reprinted in: Le Billon, P. (ed.) *The Geopolitics of Resource Wars: Resource Dependence, Governance and Violence*, London: Frank Cass, 29-49) 2004.

Basedau, Matthias, "Context Matters –Rethinking the Resource Curse in Sub-Saharan Africa", *Working Papers, Global and Area Studies*, Number 1, May 2005, German Overseas Institute (DÜI), available at: www.duei.de/workingpapers

Ganesan, Arvind, and Alex Vines. *Engine of War: Resources, Greed, and the Predatory State*. 2004 Human Rights Watch World Report, Human Rights and Armed Conflict, Washington, D.C. 2004, pp. 301-323
Available at: www.hrw.org

Gary, Ian, and Terry Lynn Karl. *Bottom of the Barrel: Africa's Oil Boom and the Poor*. Baltimore: Catholic Relief Services, 2003. Accessed at: www.catholicrelief.org/africanoil.cfm

Ross, Michael, "What Do We Know about Natural Resources and Civil War?" *Journal of Peace Research*. 2004; 41: 337-356. Also available at: www.polisci.ucla.edu/faculty/ross/whatdoweknow.pdf

Ross, Michael "How Do Natural Resources Influence Civil War? Evidence from Thirteen Cases." *International Organization* 58, no. 1 (2004): 35–67.

September 15: Defining the Policy Problem: Escaping the Resource Curse and the Conflict Trap

Note: This will consist of an introductory lecture by the Instructor, followed by class discussion.

Come prepared to consider (out loud, please) some key questions:

1. What are the key relationships between Natural Resource (NR) dependency, governance, corruption and conflict? What are the critical connections that need addressing?
2. Are there specific challenges of NR management in post-conflict settings?
3. Are all forms of resource dependency the same? Or are different policy challenges presented by different types of mineral resource (oil, gas, subsoil and alluvial gems and minerals)?
4. What are the key components of responsible mineral management?
5. What are the main obstacles to escaping the resource curse and conflict trap?
6. Who are the principal stakeholders? What do they have to gain or lose by reform?

Required:

Ballentine, Karen "Peace Before Profit: The Challenges of Governance" in Ballentine, Karen and Heiko Nitzschke(eds.), *Profiting From Peace: Managing The Resource Dimensions of Armed Conflict*, Lynne Rienner Publishers, Boulder, CO, 2005, pp. 447-484.

Collier, Paul et.al. *Breaking the Conflict Trap: Civil War and Development Policy*, World Bank, Washington 2003, Chapter 5-6

Humphreys, Macartan, "Natural Resources, Conflict, and Conflict Resolution: Uncovering The Mechanisms", *Journal of Conflict Resolution* 2005 49/4: 508-537. Available at: <http://jcr.sagepub.com/current.dtl>

Recommended:

Humphreys, Macartan, "Natural Resources and Armed Conflict: Issues and Options", in Ballentine and Nitzschke, *Profiting From Peace: Managing the Resource Dimensions of Civil War*, Lynne Rienner: Boulder, 2005, pp. 25-44

Nitzschke, Heiko. *Transforming War Economies: Challenges for Peacemaking and Peacebuilding*. Report of the 725th Wilton Park Conference in association with the International Peace Academy, October 27–29, 2003. New York: International Peace Academy, 2003. Available at: www.ipacademy.org (Go to Programs/Completed Programs/Economic Agendas in Civil Wars or EACW)

Switzer, Jason. *Armed Conflict and Natural Resources: The Case of the Minerals Sector*.

London: International Institute for Environment and Development, 2001.
Available at: www.iisd.org

September 22: Due Diligence I: Policy Initiatives for Resource Revenue Transparency, Commodity Certification and Wealth-Sharing

Note: Workshop members must sign up in advance for one of three collective presentations. Presenters are expected to go deeper in their readings and may start by consulting the master resource list posted on the blackboard. Don't forget to avail yourselves of the many useful links to on-going initiatives that are provided at the end of that document. For the others, try at least to read one of the required readings pertinent to the other presentations, in addition to your own topic.

Also Note: Due diligence is an essential component of all policy research and development. Done well, it can help to locate and refine the policy problem, the policy need, and the policy client (not to mention the policy research funder, without whom nothing is possible) resulting, ideally, in a policy product that actually does what it should: help shape the real world. Poor diligence typically leads to a waste of time and resources, an unnecessary (and often embarrassing) duplication of other projects, and a policy product that has no takers...or funders.

Required:

Jessica Banfield, Virginia Haufler, and Damien Lilly. *Transnational Corporations in Conflict Prone Zones: Public Policy Responses and a Framework for Action*. London: International Alert, 2003. Available at: www.international-alert.org

Ian Bannon and Paul Collier, "Natural Resources and Conflict: What We Can Do" in Ian Bannon and Paul Collier, eds. *Natural Resources and Violent Conflict: Options and Actions*. Washington, D.C.: World Bank, 2003, chapter 1.

Recommended:

Le Billon, "Getting it Done: Instruments of Enforcement", in Ian Bannon and Paul Collier (eds.), *Natural Resources and Violent Conflict: Options and Actions*, Washington, DC, World Bank, 2003, pp. 215-286.

Group 1: Presentation: Assessing Resource Revenue Transparency Initiatives:

Required:

Jerome Afeikhen, "Managing Oil Rent for Sustainable Development and Poverty Reduction in Africa", Paper Presented at the UNU-Wider Jubilee Conference, Thinking Ahead: The Future of Development Economics, Helsinki, June 2005. Available at: <http://www.wider.unu.edu/conference/conference-2005-3/conference-2005-3-papers/Jerome.pdf>

Global Witness: *Making It Add Up: A Constructive Critique of the EITI Reporting Guidelines and Source Book*, London, 2005. Available at: <http://www.globalwitness.org/reports/index.php?section=Oil>

Recommended:

Global Witness, *Time for Transparency: Coming Clean on Oil, Mining, and Gas Revenues*
Revenue Transparency: A Priority for Good Governance and Energy Security”,
Global Witness Report, London: March 2004. Accessed at:
<http://www.globalwitness.org/reports/index.php?section=oil>

Hayman, Gavin and Corene Crossin, “Revenue Transparency and the Publish What You
Pay Campaign”, in Ballentine and Nitzschke, *Profiting from Peace: Managing
the Resource Dimensions of Civil War*, Lynne Rienner, 2005, pp 263-285

Group 2: Presentation :Commodity Certification Schemes

Required:

Global Witness and Partnership Africa-Canada, “Implementing The Kimberley Process
Five Years On: How Effective is Kimberley and What More Needs to be Done?”,
Ottawa and London, June 2005, pp. 1-8. Available at:
<http://pacweb.org/e/index.php?option=content&task=view&id=42&Itemid=65>

Global Witness, *The Key to Kimberley: Internal Diamond Controls, Seven Case Studies*,
London 2004. Available at:
<http://www.globalwitness.org/reports/index.php?section=diamonds>

Recommended:

Crossin, Corene, Gavin Hayman, and Simon Taylor. “Where Did It Come From?
Commodity Tracking Systems.” In Ian Bannon and Paul Collier, eds., *Natural
Resources and Violent Conflict: Options and Actions*. Washington, D.C.: World
Bank, 2003, pp. 97–160.

Grant, J. Andrew, and Ian Taylor. “Global Governance and Conflict Diamonds: The
Kimberley Process and the Quest for Clean Gems.” *Round Table* 93, no. 375
(2004): 385–401.

Group 3: Resource Wealth-Sharing Initiatives:

(Note Principle Cases will be: Chad-Cameroon Oil and Pipeline Project; Sierra Leone Peace
Diamonds and Development Diamonds Initiatives. Caspian Sea Oil Development.

Required:

Global Witness and Partnership Africa Canada, *Rich Man Poor Man: Development
Diamonds and Poverty Diamonds, and the Potential for Change in the Artisanal
Alluvial Diamond Fields of Africa*, London 2004. Available at:
<http://www.globalwitness.org/reports/index.php?section=diamonds>

Gary, Ian and Nikki Reisch, “Chad’s Oil: Miracle or Mirage?: Following the Money in

Africa's Newest Petro-State', Catholic Relief Services and Bank Information Center, February 2005. Available at : www.catholicrelief.org

Tsalik, Svetlana. *Caspian Oil Windfalls: Who Will Benefit?* New York: Open Society Institute, 2003.

Recommended:

Diamond Industry Annual Reviews (see: esp. Angola, Sierra Leone, DRC, etc.) available At. www.pacweb.org

Ross, Michael, "Nigeria's Oil Sector and the Poor"., Paper prepared for the UK DFID's "Nigeria: Drivers of Change Program", 2003. Available at: <http://www.polisci.ucla.edu/faculty/ross/NigeriaOil.pdf>

September 29: Due Dilligence II: Policy Initiatives for Global-Local Multi-Stakeholder Approaches to Natural Resource Management

Required:

Warner, Michael. *Tri-sector Partnerships for Social Investment within the Oil, Gas, and Mining Sectors: An Analytical Framework*. Business Partners for Development Working Paper no. 2. London: Business Partnerships for Development. Available at: http://www.bpd-naturalresources.org/html/pub_working.html

Dansereau, Suzanne, "Win-Win or New Imperialism? Public-Private Partnerships in African Mining", *Reveiw of African Political Economy*, vol 32, no. 3, pp. 47-62 March 2003

Recommended:

Zalik, Anna, "The Niger Delta: 'Petro-Violence' and 'Partnership Development'", *Review of African Political Economy*, vol. 31, no. 10, Sept. 2004, pp. 401-424

Zammit, Ann, "Development at Risk: Rethinking UN-Business Partnerships", A Joint Publication By the South Centre and UNRISD, South Centre, 2003. Available at: www.unrisd.org

October 6: Decisions, Decisions: Class Presentations and Determination of Project Parameters

(Note: I selected these two topics for the project focus for several reasons: they are relatively underexplored areas of policy development; they are critical complementary components for the effective implementation of commodity certification, revenue transparency and equitable wealth-sharing; they focus on the micro-level issues on the grounds; and there is a policy demand. Without improved community and civil society participation, oversight and benefit, and without effective engagement of private sector extractives, the resource curse cannot be broken)

Policy Challenge 1: Natural Resources and Human Security: Promoting Community Capacity, Participation, and Welfare

Stephen Jackson, “Protecting Livelihoods in Violent Economies”, in Ballentine and Nitschke, *Profiting From Peace: Managing the Resource Dimensions of Civil War*, Lynne Rienner: Boulder, 2005, pp. 153-182

Kwabena Mate, “Communities, Civil Society Organizations, and the Management of Mineral Wealth”, MMSD Paper # 16, April 2002, available at:
www.natural-resources.org/minerals/CD/docs/mmsd/topics/communities_min-wealth.pdf

Eduardo Quiroga, “The Case of Artisanal Mining in Bolivia: Local Participatory Development and Mining Investment Opportunities”, *Natural Resources Forum*, Volume 26/2, May 2002, p. 127

Paul Richards, Khadija Bah and James Vincent, *Social Capital and Survival: Prospects for Community-Driven Development in Post-Conflict Sierra Leone*. World Bank Social Development Papers: Community-Driven Development, Conflict Prevention and Reconstruction, April 2003, no 12. Available at:
[http://lnweb18.worldbank.org/ESSD/sdvext.nsf/67ByDocName/SocialCapitaland/\\$FILE/wp12.pdf](http://lnweb18.worldbank.org/ESSD/sdvext.nsf/67ByDocName/SocialCapitaland/$FILE/wp12.pdf)

Policy Challenge 2: Extractive Companies and Peacebuilding Partnerships(in the context of UN Peace Operations?)

Karen Ballentine and Virginia Haufler, *Enabling Economies of Peace: Public Policy For Conflict-Sensitive Business Practice*, UN Global Compact, April 2005

Bray, John, *International Companies and Post-Conflict Reconstruction: Cross-Sectoral Comparisons*, World Bank, Social Development Papers, Conflict Prevention and Reconstruction, no. 22, February 2005. Available at:
[http://lnweb18.worldbank.org/ESSD/sdvext.nsf/67ByDocName/InternationalCompaniesandPost-ConflictReconstructionCross-SectoralComparisons/\\$FILE/WP22_RevisedWeb.pdf](http://lnweb18.worldbank.org/ESSD/sdvext.nsf/67ByDocName/InternationalCompaniesandPost-ConflictReconstructionCross-SectoralComparisons/$FILE/WP22_RevisedWeb.pdf)

Killick, Nick, et. al. “The Role of Local Business in Peacebuilding”, *Berghof Handbook*, Berghof Research Center for Constructive Conflict Management, 2005. Available at: www.berghof-handbook.net

Sherman, Jake, *Options for Promoting Corporate Responsibility in Conflict Zones: Perspectives from the Private Sector*. IPA Conference Report. New York: International Peace Academy, 2002. Available at: www.ipacademy.org (go to programs/completed programs/EACW)

Luc Zandvliet, “Assessing Company Behavior in Conflict Environments: A Field Perspective, ”, in Ballentine and Nitschke, *Profiting From Peace: Managing the Resource Dimensions of Civil War*, Lynne Rienner: Boulder, 2005, pp. 185-206

Zandvliet, Luc, "Opportunities for Synergy: Conflict Transformation and the Corporate Agenda", *Berghof Handbook*, Berghof Research Center for Constructive Conflict Management, 2005. Available at: www.berghof-handbook.net

Killick, Nick, et. a al. "The Role of Local Business in Peacebuilding", *Berghof Handbook*, Berghof Research Center for Constructive Conflict Management, 2005. Available at: www.berghof-handbook.net

October 13: Refining the Policy Problem: Operationalizing the Research Plan

Key Considerations:

1. determination of country cases and field research
2. determination of sector (s), issues
3. determination of clients
4. group division of labor: divvying up the conceptual and logistical components of the research plan.

October 20: Refining the Policy Problem: The Obstacle to Policy is Politics: So Know The (Local, National, Global) Politics

(Note: The full list of readings will depend on which topic/cases are chosen and I will update it accordingly)

Required:

Jeff Herbst, *The Politics of Revenue Sharing in Resource-Dependent States*.
UNU/WIDER Discussion Paper no. 2001/43. Helsinki: United Nations
University, World Institute for Development Economics Research, 2001

Keen, David, "War and Peace: What's the Difference?" In Adekeye Adebajo and
Chandra Lekha Sriram, eds., *Managing Armed Conflicts in the Twenty-first
Century*. London: Frank Cass, 2001, pp. 1–22.

Stephen Krasner, Sharing Sovereignty: New Institutions for Failed and Collapsed States,
International Security (Fall 2004)

Mwansali, Musifiki , "The View From Below", Berdal, Mats, and David M. Malone, eds.
Greed and Grievance: Economic Agendas in Civil Wars. Boulder: Lynne
Rienner, 2000.

October 27: Preparing for the Field: Guest Panel

(TBD)

October 29- November 7 (Break/Fieldwork)

November 10: Presentations of Written Field Reports

November 17: Filling in the Blanks:

November 24 (Thanksgiving. No Class)

December 1: How to Write a Policy Report for Policy Makers

December 8: Review and Discussion of Draft Report

December 15: Mock Presentation of Policy Report for Blue Ribbon Panel